

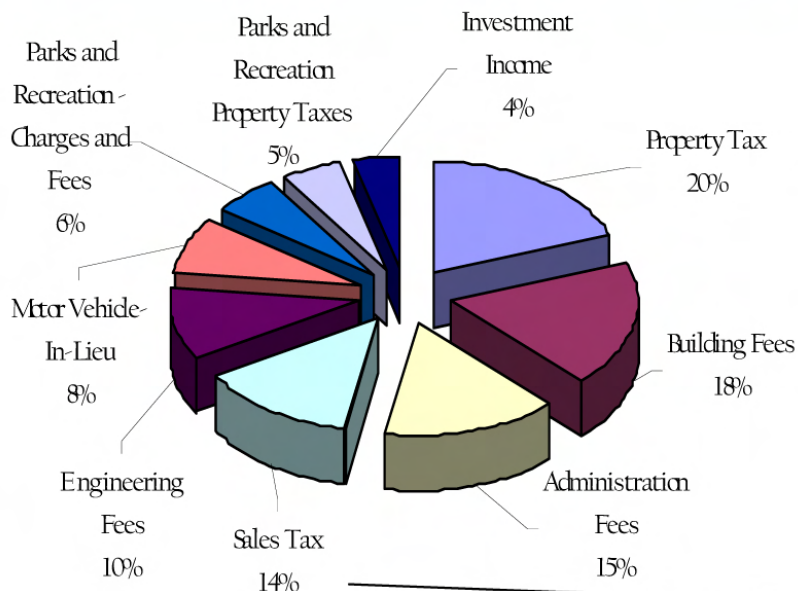
CITY OF BRENTWOOD BUDGET-IN-BRIEF FISCAL YEARS 2005/06—06/07

General Fund—Revenues

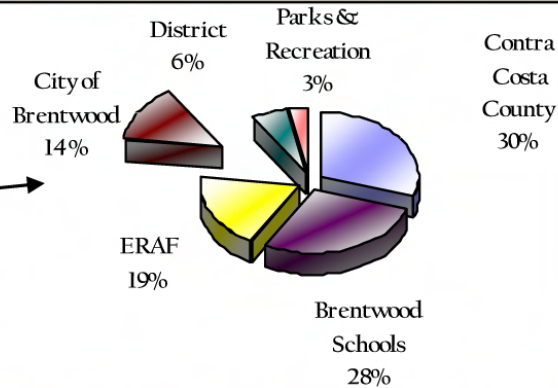
General Fund revenues pay for basic City services such as police, fire, library, parks, street and landscape maintenance and community development. Since enterprise operations such as water, wastewater and solid waste are self-supporting, they are excluded from this fund (see next page). Revenues exceeding the cost of providing General Fund services enable the City to add to the General Fund balance. This surplus balance finances capital improvements and/or provides a reserve for future use. The General Fund revenue projected for FY 2005/06 is \$38,099,638 and for FY 2006/07 is \$41,548,230.

Where The Money Comes From — Revenue Summary

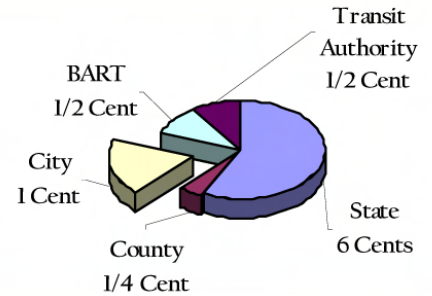
MAJOR RECURRING GENERAL FUND REVENUES — FY 2005/06



Property Tax — What does our City receive?



8.25 % Sales Tax - What does our City receive?



Where The Money Goes — Expenditure Summary

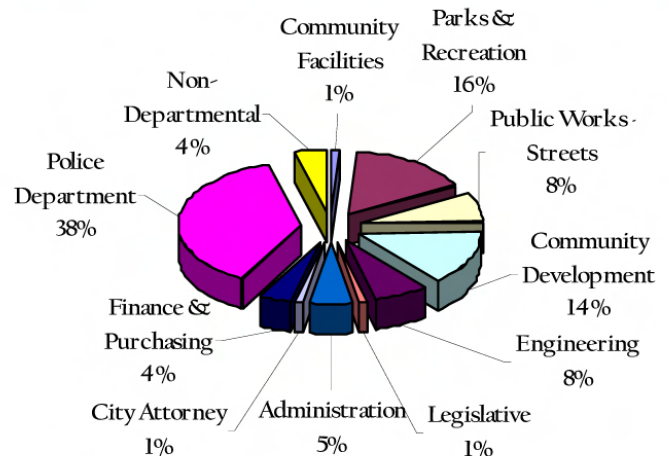
General Fund—Expenditures

BREAKDOWN OF EXPENDITURES BY CITY FUNCTION

There are several key factors that will affect General Fund Expenditures over the next two years. Some key points are:

- Increase in the City's population by an average of 13.4% over the past decade.
- Implementation of a 10-year plan to minimize the City's dependence on development impact fees.
- Increased salary and benefit costs.
- A new accounting statement (GASB 40) requiring the City to report investments at a fair market value may require additional expense if the fair market value drops below historical cost.

General Fund expenditures for FY 2005/06 are budgeted at **\$37,012,843** and FY 2006/07 at **\$39,306,534**.



CITY OF BRENTWOOD
BUDGET-IN-BRIEF
FISCAL YEARS 2005/06—06/07

ENTERPRISE FUNDS

Enterprise funds are generally self-supporting and recover their costs through rates charged to the users of the service.



The *Solid Waste Enterprise* fund expenses are tied to resident needs and demand and will increase as the population grows. The FY 2005/06 budgeted expenses of \$6,646,035 includes a \$250,000 fleet facility upgrade and \$82,500 of an upgraded fuel dispensing system.

The *Water and Wastewater Enterprise* Funds will continue to see both revenues and expenses increase as the needs for service increase. The *Water* fund budgeted expenses for FY 2005/06 of \$10,917,327 will include payments on a new Water Treatment Plan Loan. Debt service will be approximately \$1,350,000 annually for the Water Fund, with an equal amount being paid by development impact fees. The FY 2005/06 estimated expenses for the *Wastewater* Fund of \$6,697,384 include payment of a State Water Resources Loan.



The *City Rentals Enterprise* budgeted expenses of \$1,063,719 for FY 2005/06 include support for the Brentwood Education and Technology Center and Los Medanos College.

The newly established *Housing Enterprise* will help provide an affordable housing program for the Citizens of Brentwood with budgeted expenses for FY 2005/06 of \$758,340. The City creates affordable housing by requiring that 10% of all newly constructed dwelling units be designated as affordable housing for the very low, low and moderate income households. Units must be integrated into each neighborhood and must be built with the same quality, fit and finish as market rate units.

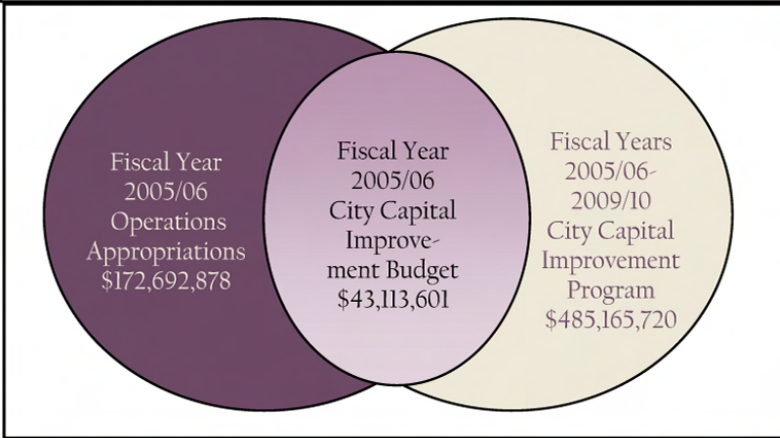


2005/06 City Council Goals—Two Year Action Plan

(Adopted by Council June 28, 2005—in alphabetical order)

- Affordable Housing
- Attract and Retain Businesses
- City Park Redesign
- Code Enforcement
- Community Cultural Arts Master Plan
- Emergency Preparedness
- Financial Software Package
- Fire District Master Plan
- General Plan Update
- Health and Wellness Initiative
- Housing Element of the General Plan
- Information Systems Long Range Plan
- Infrastructure Master Plans—Roadway, Wastewater, Water
- New City Hall
- Public, Educational & Government Cable TV Access
- Records Retention / Archive
- Regional Agriculture Preservation
- Regional Transportation Truck Routes
- Solar Power / Energy Savings
- Water Conservation Plan
- Youth/Teen Master Plan

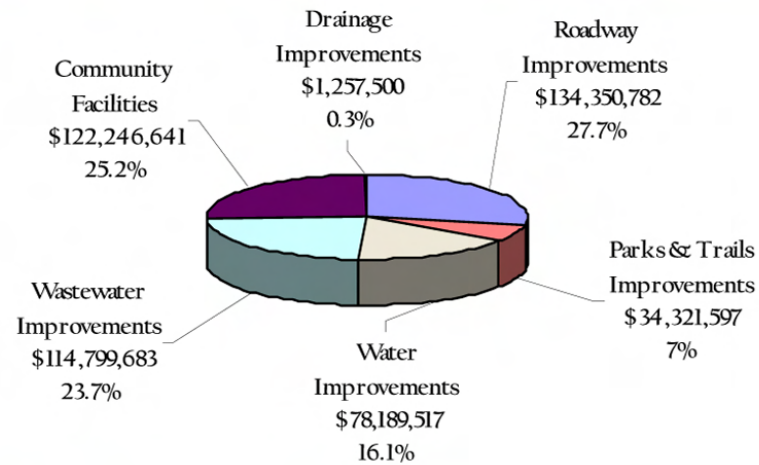
City of Brentwood 2005/06 - 2009/10 Capital Improvement Program



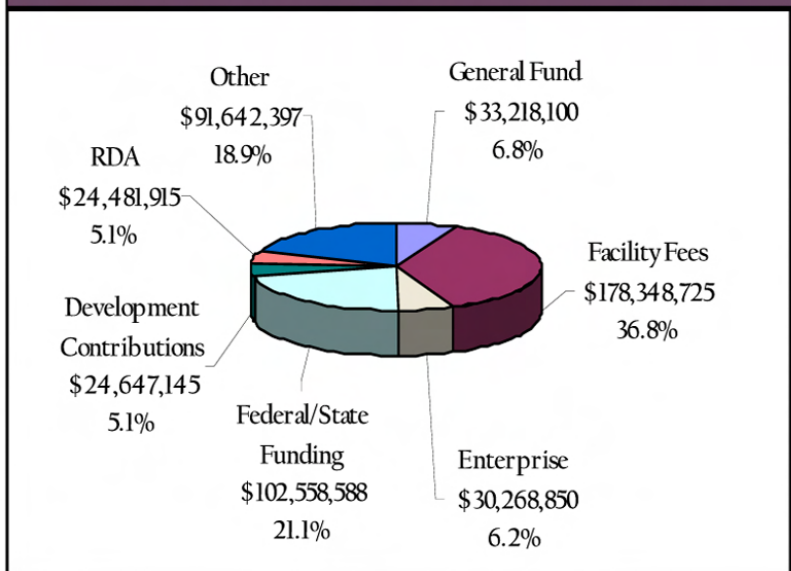
This five-year CIP sets forth infrastructure needs and a capital plan involving 186 projects, totaling approximately \$716.9 million. The five-year City CIP includes 119 projects at a cost of approximately \$485.2 million. The projected expenditures shown for Fiscal Year 2005/07—2009/10 are provided primarily for project planning and financial budgeting purposes and do not reflect a commitment of funds. Expenditure approval will be sought for these projects during the appropriate fiscal year. The entire CIP Budget can be found on the City's website at www.ci.brentwood.ca.us

CITY CAPITAL IMPROVEMENT PROGRAM—EXPENDITURES BY CATEGORY

Program Category	Fiscal Year 2005/06	Total Program—Expenditures FY 05/06-09/10
Roadways	\$13,948,538	\$134,350,782
Parks & Trails	6,980,991	34,321,597
Water	9,653,224	78,189,517
Wastewater	2,126,990	114,799,683
Community Facilities	10,293,858	122,246,641
Drainage	110,000	1,257,500
TOTAL	\$43,113,601	\$485,165,720



CITY CAPITAL IMPROVEMENT PROGRAM — REVENUE BY CATEGORY



Program Category	Fiscal Year 2005/06	Total CIP Program—Expenditures FY 05/06-09/10
General Fund	\$3,173,370	\$33,218,100
Facility Fees	25,719,197	178,348,725
Enterprise Funds	3,282,600	30,268,850
Federal/State Funding	38,611,544	102,558,588
Dev. Contributions	8,325,288	24,647,145
Redevelopment (RDA)	1,600,000	24,481,915
Other	6,663,874	91,642,397
TOTAL	\$43,113,601	\$485,165,720

City of Brentwood

Budget-In-Brief

Fiscal Years 2005/06—2006/07



City Manager Budget Message

The City of Brentwood enjoys a very bright future. The standard of new development in the community has provided excellent housing, schools, parks and trails, streets, and recreation programs. Our City is safe and clean and our residents appreciate the high quality of life.

The City is beginning a new transition phase in which the Council's policy is to slow down residential development and to pace build-out over the next 10-15 years. The budget for 2005/06 and 2006/07 begins to address that transition. Key to planning for build out is the development of a fiscal model that insures that the City continues to budget conservatively with revenues exceeding expenditures, and with adequate reserves to cover future liabilities and unexpected emergencies. Staff anticipates that during the next year we will develop this 10 year fiscal model which will be updated annually.

In the upcoming year we are also embarking on a City wide organizational development program which will involve all employees throughout the City organization. The City continues to improve on our standards for the "built" City. The organizational development program will insure that the "people side" of the City, our employees, share a common mission and are effective in providing the highest quality of service to our residents and businesses.

We know we cannot do all of this by ourselves. We need to hear from our residents and businesses about their priorities and concerns for their City's future. We need to be listening to our community as staff develops the service standards, and we need to be talking to our community so they understand the range of options available.

I am very impressed with the City Council and City staff. Together we share a commitment to create a stable, positive future for our City. It is an honor and a pleasure to work to continue Brentwood's bright future.

Donna Landeros, City Manager

Vision and Culture

We create and institutionalize a vision and culture that furthers the goal of Brentwood representing the highest civic standard. We form the organization around these values to create the "Brentwood Way".

City Officials

Brian Swisher Mayor
 Ana Gutierrez Vice Mayor
 Annette Beckstrand Council Member
 Bob Brockman Council Member
 Robert Taylor Council Member

Executive Staff

Donna Landeros City Manager
 Craig Bronzan Director of Parks and Recreation
 Damien Brower City Attorney
 Karen Chew Assistant City Manager
 Mike Davies Chief of Police
 Pamela Ehler Director of Finance and Information Systems
 Bailey Grewal City Engineer
 Howard Sword Director of Community Development

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