

CITY OF BRENTWOOD

FY 2011/12 BUDGET-IN-BRIEF



This Budget-in-Brief provides an overview of the City's Operating Budget and Capital Improvement Program. To view all of the City's financial documents visit the following web site:

www.ci.brentwood.ca.us/departement/fi/business/document.cfm

FY 2011/12 BUDGET-IN-BRIEF

Budget Overview This Budget-in-Brief is a condensed version of the City of Brentwood's Operating Budget for the Fiscal Year 2011/12. It represents input and vision from citizens and the City Council. The City adopts an Operating Budget every two years. The City Council conducts public budget reviews at the midway point of each of the two fiscal years, with another review at the conclusion of the first fiscal year. During these reviews the City Council determines if adjustments are needed to either the City's revenues or expenditures and is able to adjust the budget as needed for the current economic conditions. The end result of the collaborative budget process is a document which represents the priorities adopted by the City Council.

Budget Challenges Like other government agencies, locally and across the country, the City of Brentwood continues to face significant budget challenges. With the nation facing what is frequently referred to as the most significant economic downturn since the Great Depression, it is very apparent that the economic decline is not short-term. Many have referred to this unprecedented change to the economy as the "new normal". This new reality has left the City with a structurally lower revenue base from which to support operations and provide core services.

The City Council has made public safety and code enforcement two of its top spending priorities and these areas haven't suffered any funding reductions during this downturn. However, in order to maintain a balanced budget reductions and sacrifices in other spending areas had to be made, although the reductions which were implemented were done so based on their minimal impact to the City's residents.

Budget Achievements Fiscal strength and long-term financial stability are key components of the City's Budget and Fiscal Policy. The FY 2011/12 Operating Budget underscores the City Council's commitment to continue to make cost containment a high priority while adhering to the Budget Development Guidelines. These guidelines and principles have resulted in a projected General Fund Undesignated Reserve of \$11.2M for FY 2010/11, ensuring the City maintains its 30% reserves while fully funding critical services, including public safety and code enforcement.

Future Outlook While the dramatic revenue declines suffered in previous years has subsided, the City is now facing significant headwinds from rising operational costs. Employee benefit costs, and in particular pensions, health insurance, workers compensation and retiree medical benefits, are rapidly increasing at a time when revenues are stagnant. The City has already begun the process of addressing these concerns through the implementation of a second tier benefit program for all new non public-safety employees hired after August 1, 2010.

To help ensure the City is on a financially sustainable path, the City utilizes a ten-year Fiscal Model which provides detailed analysis and projections of the next ten years of revenues, expenses and fund balance of the General Fund. Proactive planning and strong leadership from the City Council, in conjunction with the Fiscal Model, has ensured the City of Brentwood has continued to remain fiscally strong.

STRATEGIC INITIATIVES

Community Neighborhood Improvement

Customer Service

Economic Development

Fiscal Stability

Infrastructure

Public Safety

Technology

Transportation

Vision and Planning



City of Brentwood
FY 2011/12
Budget-in-Brief

GENERAL FUND SUMMARY

REVENUES	
Taxes & Fines	\$14,402,915
Revenue from Use of Money or Property	639,100
Building	900,000
Planning	275,000
Public Works	1,318,107
Park Taxes	1,316,448
City Pool	240,102
Parks Other Revenue	1,003,649
Inter-Governmental Agencies	2,929,850
Current Services	385,170
Charges for Services	5,931,209
Other Revenue	515,494
Transfers In	7,527,656
TOTAL REVENUES	\$37,384,700
EXPENDITURES	
Legislative	\$323,751
City Administration	2,092,693
City Attorney	850,423
Finance and Information Systems	2,855,173
Police	17,072,933
Community Development	3,383,660
Public Works	5,524,693
Parks and Recreation	4,827,638
Operating Transfers Out	453,736
Non-Operating	431,799
TOTAL EXPENDITURES	\$37,816,499

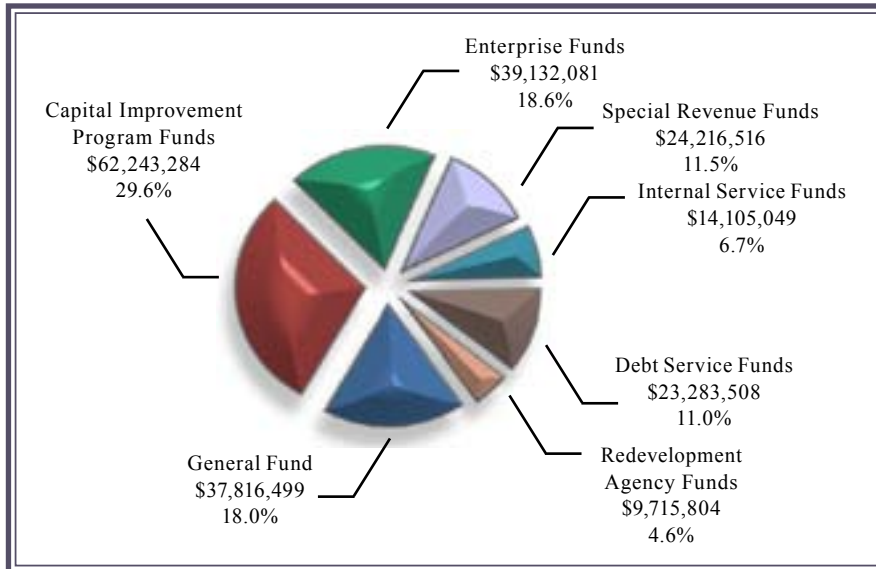
City Fund's Overview The City budgets and accounts for revenues and expenditures in several different funds. The General Fund is comprised of all financial resources except those required by law or mandated to be in a restricted fund. The General Fund provides for basic governmental services such as public safety, planning and building services, park maintenance and recreation services. The primary revenue sources for the General Fund based upon percentage of total budget, are: Property Tax, Sales Tax, Community Facility District Assessments, Motor Vehicle In-Lieu Taxes, Development Fees, Gas Taxes, Parks and Recreation Property Taxes and Franchise Fees. The recession has had a larger impact on the City's General Fund than on any other Fund.



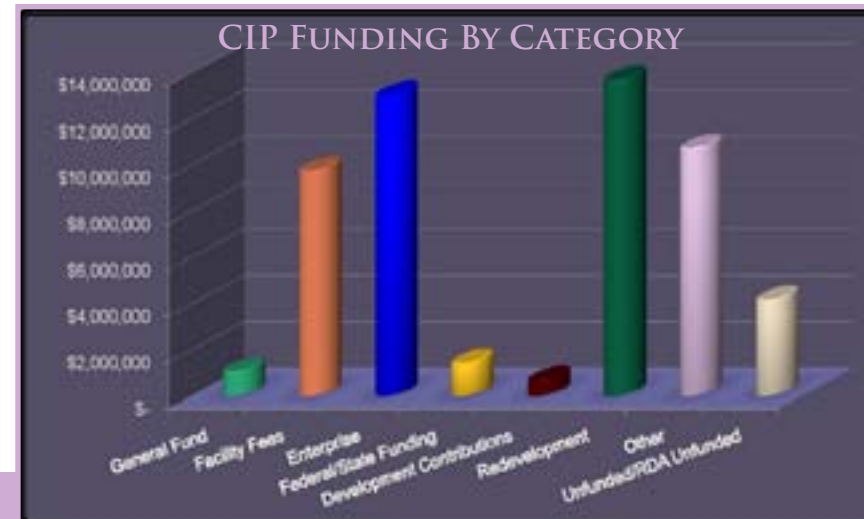
Enterprise Overview The City provides residents with water, sewer and garbage services which are accounted for in individual Enterprise Funds. The charges for these services, along with the costs for providing the services, are accounted for in individual funds. These funds do not receive any General Fund support and must be able to be self-supporting. The City's user fees are set in accordance with Proposition 218, which requires that affected parties are given the opportunity to vote against a proposed rate change. While the City's water and sewer fees are subject to an annual increase approved through the Proposition 218 process, the City's garbage rates have remained unchanged since July 1, 2006.

ENTERPRISE FUNDS SUMMARY	
REVENUES	
Solid Waste	\$9,372,583
Water	18,777,538
Wastewater	9,334,540
Housing	486,500
EXPENDITURES (Operating)	
Solid Waste	\$8,438,070
Water	18,865,067
Wastewater	7,680,763
Housing	417,145

FY 2011/12 OPERATING BUDGET
\$210.5 MILLION



All of the CIP projects have been carefully evaluated to ensure: 1) the City's capital improvement needs are met, both now and in the future, and 2) they support the City Council's strategic initiatives. The funding sources for the FY 2011/12 CIP projects are shown below.



CIP Overview The five-year Capital Improvement Program (CIP), is used as a planning tool by the City to identify capital improvement needs consistent with the financing and timing of those needs in a way that assures the most responsible and efficient use of resources.

The first year of the 2011/12-2015/16 CIP is called the Capital Budget. It consists of the planned expenditures for Fiscal Year 2011/12. The FY 2011/12 Capital Budget is part of the FY 2011/12 Operating Budget, which appropriates funds for specific programs and projects.

The FY 2011/12 CIP consists of 71 City projects. These include Roadway, Parks and Trail, Water, Wastewater, Community Facility and Drainage projects.



Downtown CIP Projects There are several major CIP projects underway which will have a significant and positive impact on the Downtown area and the community.

The Downtown Brentwood Road to Revitalization project is comprised of two major parts – Infrastructure and Streetscape. The Infrastructure project involves the replacement of aging water, storm drain and sewer service lines throughout several streets and alleys in the downtown.

The Streetscape project includes: gateway arches to downtown; widening of sidewalks with special decorative paving; reconfigured on-street parking; decorative streetlights and a new, child-friendly fountain.

The Civic Center, which draws its inspiration from the old Brentwood Hotel, encompasses the following CIP projects: New City Hall; New Community Center; Civic Center Parking Facility; Civic Center Plaza and the City Park. The Civic Center is located in the heart of Downtown and is expected to be completed by April 2012.



Mission Statement

Bringing Brentwood's Vision to Reality

Vision and Culture

We are an organization of dedicated professionals working together to make Brentwood the very best, preserving its rich heritage and keeping Brentwood in the hearts of the people.

Core Values

We hold these values as our core values and use them to measure everything we do:

Integrity - uncompromising adherence to moral and ethical principles.

Passion - boundless enthusiasm for what we do.

Accountability - answerable for our actions.

Respect - to feel and show esteem and consideration for others openness and trust with each other.

Quality - the highest degree of excellence.

CITY OFFICIALS

Robert Taylor Mayor

Steve Barr Vice Mayor

Robert Brockman Council Member

Joel Bryant Council Member

Erick Stonebarger Council Member



CITY OF BRENTWOOD

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*For questions contact the City's
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