CITY OF __Brentwood

$\overline{\mathrm{FY}\ 2012/13}\ \overline{\mathrm{Budget}}$ -in- $\overline{\mathrm{Brief}}$





This Budget-in-Brief
provides an overview of the
City's Operating Budget and Capital
Improvement Program. To view all of the
City's financial documents visit the following
web site:

www.brentwoodca.gov/department/fi /business/document.cfm

FY 2012/13 Budget-in-Brief

Budget Development This Budget-in-Brief is a condensed version of the City of Brentwood's Operating Budget for the 2012/13 Fiscal Year (FY), which runs from July 1, 2012 to June 30, 2013. It represents input and vision from Brentwood residents and the City Council. The City adopts an Operating Budget every two years. The City Council conducts public budget reviews at the midway point of each of the two fiscal years, with another review at the conclusion of the first fiscal year. During these reviews the City Council determines

if adjustments are needed to either the City's revenues or expenditures and is able to adjust the budget as needed for the current economic conditions. The end result of the collaborative budget process is a document which represents the priorities adopted by the City Council.

Budget Challenges Like other governmental agencies, locally and across the county, the City of Brentwood continues to face budgetary challenges, for example the loss of redevelopment money, declining revenues and continually rising costs, in particular, costs associated with employee benefits, while striving to maintain existing service levels. In order to help ensure the City is able to remain fiscally healthy, without resorting to drastic service level reductions, the City negotiated new labor contracts, in the spring of 2012, with all of its labor groups. These new contracts include, in part, a second tier retirement plan, increased employee contributions toward retirement and caps on City paid medical benefits. By continually acting in a proactive manner, and remaining committed to focusing on the long-term health of the City, Brentwood can avoid the fiscal crises which have been plaguing municipalities throughout the State.

Budget Achievements Fiscal strength and long-term financial stability are key components of the City's Budget and Fiscal Policy. The 2012/13

Operating Budget underscores the City Council's commitment to continue to make cost containment a high priority while adhering to the Budget Development Guidelines. These guidelines and principles have resulted in a projected General Fund Undesignated Reserve of \$10.6 million as of June 30, 2012, ensuring the City maintains its 30% reserves while fully funding critical services, including public safety and code enforcement.

Future Outlook To help ensure the City is on a financially sustainable path, the City utilizes a ten-year General Fund Fiscal Model which provides detailed analysis and projections of the next ten years of revenues, expenses and fund balance of the General Fund. Proactive



planning and strong leadership from the City Council, in conjunction with the Fiscal Model, has ensured the City of Brentwood has continued to remain fiscally strong. While the City's new labor contracts will provide significant long-term savings, and help to provide for the fiscal health of the City long-term, additional budgetary pressures may result from continued county-wide property assessment reductions and from any additional State takeaways.

STRATEGIC INITIATIVES

Community Neighborhood Improvement

Customer Service

Economic Development

Fiscal Stability

Infrastructure

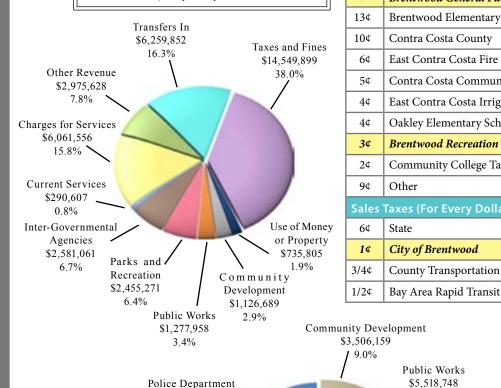
Public Safety

Technology

Transportation

City of Brentwood FY 2012/13 Budget-in-Brief

General Fund Revenues \$38,314,326



\$17,261,155

Finance and

Information Systems

\$1,873,716

City Attorney

2.3%

WHERE THE MONEY GOES

Property Tax Dollars (Per Every Dollar)			
16¢	State Property Tax Shift for Education		
15¢	Liberty High School District		
13¢	Brentwood General Fund		
13¢	Brentwood Elementary School District		
10¢	Contra Costa County		
6¢	East Contra Costa Fire		
5¢	Contra Costa Community College		
4¢	East Contra Costa Irrigation		
4¢	Oakley Elementary School District		
3¢	Brentwood Recreation and Parks		
2¢	Community College Tax Shift for Education		
9¢	Other		
Sales Taxes (For Every Dollar Spent)			
6¢	State		
1¢	City of Brentwood		

Bay Area Rapid Transit (BART)

Parks and Recreation

\$5,082,677

13.1%

Other

\$2,898,578

Public Works

\$5,518,748

The primary revenue sources for the General Fund, based upon percentage of total

Overview

The City budgets and

accounts for revenues

and expenditures in several

different funds. The General

Fund is comprised of all

financial resources, except

those required by law or

mandated to be in a restricted

fund, and provides for basic

governmental services such

maintenance,

enforcement, park maintenance

building

and recreation services.

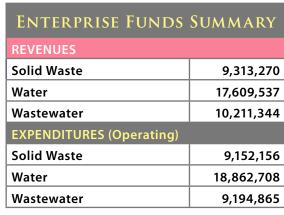
public safety, planning

services,

code

budget, are: Property Tax, Sales Tax, Community Facility District Assessments, Motor Vehicle In-Lieu Taxes, Development Fees, Gas Taxes, Franchise Fees and Parks and Recreation Property Taxes. The recession has had a larger impact on the City's General Fund than on any other Fund.

Enterprise Overview The City provides residents with Solid Waste, Water and Wastewater services.



The charges for these services, along with the costs for providing the services, are accounted for in individual Enterprise Funds. These funds do not receive any General Fund support and must be able to be self-supporting.

Funds FY 2012/13 OPERATING BUDGET

apital Improvement

Program Funds

\$32,321,609

\$174.3 MILLION

Enterprise Funds

\$39,410,312

22.6%

General Fund

\$38,908,944

22.3%

Proposition 218, which requires customers redevelopment agencies. be given the opportunity to submit a protest

> are sufficient to cover: operating expenses; capital improvements; upgrades and costs associated with meeting both State and Federal guidelines and regulations.

CIP Overview

The 2012/13 CIP consists Parks and Trail, Water, and picnic area. Wastewater, Community Facility and Drainage

projects. The chart below compares CIP funding sources for FY 2011/12 and FY 2012/13.

Special Revenue Funds

\$24,497,130

Internal Service Funds

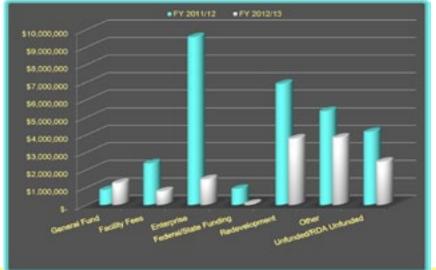
\$12,577,621

7.2%

Debt Service Funds

\$26,544,164

Significant variances between the two years include: 1) the Solid Waste Enterprise funding \$7.6 million in FY 2011/12 for the Solid Waste Transfer Station Expansion project and 2) the loss of



The City's user fees are set in accordance with redevelopment funding in FY 2012/13 due to the State's dissolution of

against proposed rate changes. Rate studies are All of the CIP projects have been carefully evaluated to ensure: 1) the conducted periodically to City's capital improvement needs are met, both now and in the future, and ensure the Enterprise rates 2) they support the City Council's strategic initiatives.

> **Downtown CIP Projects** The new Civic Center, which is located in the heart of Downtown and draws its inspiration from the old Brentwood Hotel, is now open.

Included in the Civic Center is a new 32,000 square foot Community Center, which features a large banquet room for 350+ seating and a full caterer's/commercial kitchen, along with several multipurpose and public meeting rooms. Next to the Community Center is the beautifully redesigned City Park, which has expanded from 2.5 acres to 2.78 acres of 72 City projects. and now features an outdoor performance area with lights and sound These include Roadway, equipment, children's play equipment, a water play feature and a barbeque



The City has also enhanced the visiting, shopping and dining experience in the downtown area through the expansion and widening of the sidewalks, allowing for outdoor dining and providing a more enjoyable atmosphere. Adding to the downtown experience is the recent completion of the Downtown Wi-Fi Project, which provides users with free access to the Internet within the perimeter of the Downtown and City Park between the hours of 7:00 a.m. and 11:00 p.m.

*Includes one-time expenses of \$1.031.617

General Fund

Expenditures

\$38,908,944*

<u>Mission Statement</u> Bringing Brentwood's Vision to Reality

CITY OFFICIALS

Robert Taylor	Mayor
Steve Barr	Vice Mayor
Robert Brockman	Council Member
Joel Bryant	Council Member
Erick Stonebarger	

EXECUTIVE TEAM

Paul R. Eldredge	
Damien Brower	
Craig Bronzan	Director of Parks and Recreation
Karen Chew	Assistant City Manager
Pam Ehler	
	Director of Finance & Information Systems
Mark Evenson	
Bailey Grewal	City Engineer / Director of Public Works
Casey McCann	Director of Community Development



CITY OF BRENTWOOD

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