

CITY OF BRENTWOOD

FY 2015/16 BUDGET-IN-BRIEF



The Budget-in-Brief provides an overview of the City's Operating Budget and Capital Improvement Program. To view all of the City's financial documents visit the following web site:

www.brentwoodca.gov/financialdocuments

FY 2015/16 BUDGET-IN-BRIEF

Budget Development This Budget-in-Brief is a condensed version of the City of Brentwood's adopted Operating Budget for the 2015/16 Fiscal Year (FY), which runs from July 1, 2015 to June 30, 2016. It represents priorities set by the City Council through the City's strategic plan process. The City adopts an Operating Budget every two years and the City Council conducts public budget reviews every six months during the two-year budget period. During these reviews, the City Council may approve adjustments, to either the City's revenues or expenditures, based on either operational changes or current economic conditions. The end result of this collaborative process is a budget which reflects the strategic plan adopted by the City Council.

Budget Challenges During the recession, economic conditions presented significant fiscal challenges for local governmental agencies. However, the continuing general improvement in the economy as a whole has had positive effects on the City. Property taxes have increased in each of the last three years, following five consecutive annual declines. The City has also seen increased development activity and a general upturn in the housing market, with the City issuing residential permits which have exceeded projections for the last three fiscal years. This in turn has led to additional pressure on expenditures, as the rising population places increased demands on City services.

The City Council continues to make public safety a priority. This budget includes funding to establish a Police Dispatch Center, projected to be in operation by July 2017, and continued funding for the Police Sworn Position Overstaffing Plan, to help ensure the City maintains adequate police staffing levels at all times.

While the economic improvements have resulted in increased revenues, the City continues to improve efficiencies and reduce expenses. For example, the City recently merged the Finance and Information Systems Department and the City Administration Department to form a consolidated Administrative Services Department, which reduced annual operating expenditures by approximately \$500,000.

Budget Outlook Fiscal strength and long-term financial stability are key components of the City's Budget and Fiscal Policy. The FY 2015/16 Operating Budget underscores the City Council's commitment to continue to make cost containment a high priority while adhering to the Budget Development Guidelines. These guidelines and principles have resulted in a projected General Fund Undesignated Reserve of \$12.7 million as of June 30, 2015, ensuring the City maintains its 30% reserves while fully funding critical services such as public safety.

The City utilizes a ten-year General Fund Fiscal Model ("Fiscal Model") to ensure it is on a financially sustainable path. The Fiscal Model provides detailed analysis of the next ten years of revenues, expenses and fund balance. This analysis provides the City the ability to identify potential future economic challenges allowing sufficient time to develop solutions which minimize the impacts to residents. The Fiscal Model's outlook has improved over the past few years due to the rebounding economy. However, it will take sustained growth in key revenue sources, such as property tax, for the City to continue providing quality services to both current and future residents.

CITY COUNCIL GOALS

(Listed Alphabetically)

Deliver Excellent Public Services

Enhance Community and Neighborhood Improvement

Ensure Long-term Financial Stability and Sustainability

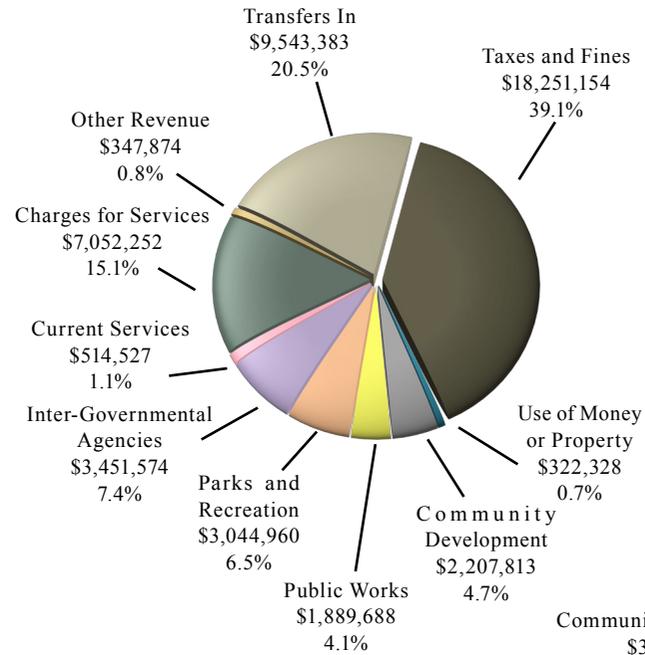
Promote Economic and Community Development

Provide for Effective Transportation and Infrastructure

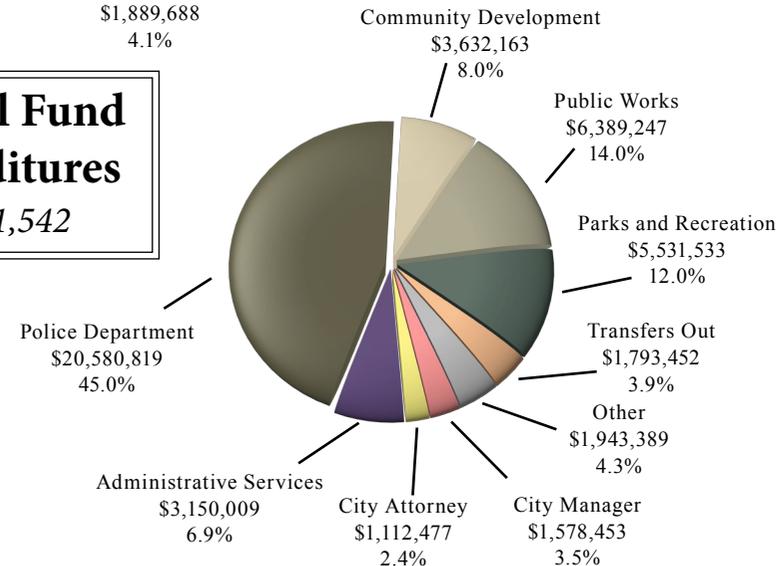
Provide for the Public's Safety

City of Brentwood
FY 2015/16
Budget-in-Brief

General Fund Revenues
\$46,625,553



General Fund Expenditures
\$45,711,542



WHERE THE MONEY GOES	
PROPERTY TAX DOLLARS (PER EVERY DOLLAR)	
16¢	State Property Tax Shift for Education
15¢	Liberty High School District
13¢	Brentwood General Fund
13¢	Brentwood Elementary School District
10¢	Contra Costa County
6¢	East Contra Costa Fire Protection District
5¢	Contra Costa Community College District
4¢	East Contra Costa Irrigation District
4¢	Oakley Elementary School District
3¢	Brentwood Recreation and Parks
2¢	Community College Tax Shift for Education
9¢	Other
SALES TAXES (FOR EVERY DOLLAR SPENT)	
6 1/4¢	State
1¢	City of Brentwood
3/4¢	County Transportation
1/2¢	Bay Area Rapid Transit (BART)

City Funds Overview

The City budgets and accounts for revenues and expenditures in several different funds. The General Fund is comprised of all financial resources, except those required by law or mandated to be in a restricted fund, and provides for basic governmental services such as public safety, planning and building services, street maintenance, code enforcement, park maintenance and recreation services.

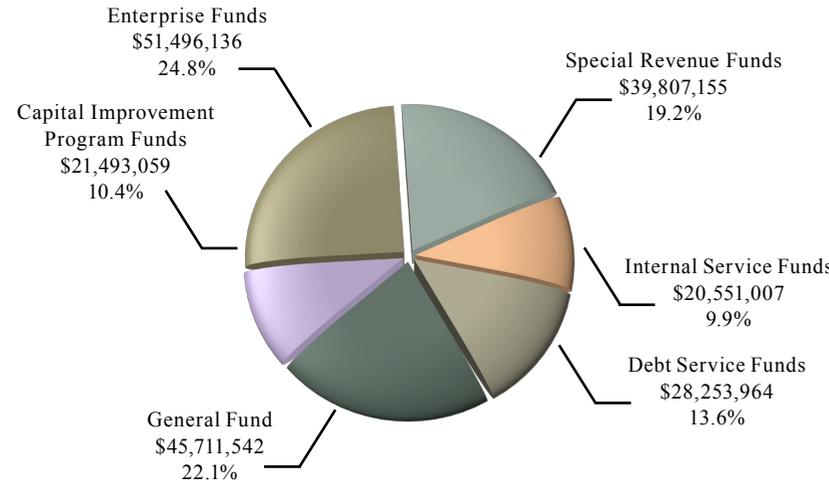
The primary revenue sources for the General Fund are: Property Tax, Sales Tax, Motor Vehicle In-Lieu Tax, Development, Community Facilities District Assessments, Gas Taxes and Franchise Fees.

Enterprise Overview

The City provides residents with Solid Waste, Water and Wastewater services. The charges for these services (user fees), along with the costs for providing the services, are accounted for in individual Enterprise Funds. These funds do not receive any General Fund support and must be self-supporting.

ENTERPRISE FUNDS SUMMARY	
REVENUES	
Solid Waste	\$10,494,913
Water	\$18,127,405
Wastewater	\$11,650,912
EXPENDITURES	
Solid Waste	\$11,912,461
Water	\$23,715,156
Wastewater	\$14,359,736

FY 2015/16
OPERATING BUDGET EXPENDITURES
\$207.3 MILLION



and their effect on revenues to ensure these Enterprise Funds remain self-supporting.

studies are conducted periodically to ensure the Enterprise rates are sufficient to cover: operating expenses; capital improvements; upgrades and costs associated with meeting both State and Federal guidelines and regulations. A rate study was completed in FY 2013/14, resulting in adopted rates which were structured to provide the Enterprise Funds with sufficient revenues to cover operating costs. However, the severe drought in California has led to mandatory conservation efforts and reduced Water and Wastewater revenues. To address the expected drought related, long-term revenue declines, it is anticipated a new rate study will be initiated to analyze revised usage habits

CIP Overview The Capital Improvement Program (CIP) Funding Sources chart compares CIP funding sources for FY 2014/15 and FY 2015/16. Significant variances between the two years relate primarily to the higher volume of projects projected to be funded in FY 2015/16.

The FY 2015/16 CIP consists of 97 City projects. These include Roadway, Parks and Trails, Water, Wastewater and Community Facility projects. All CIP projects have been carefully evaluated to ensure: 1) the City's capital improvement needs are met, both now and in the future, and 2) they support the City Council's goals.

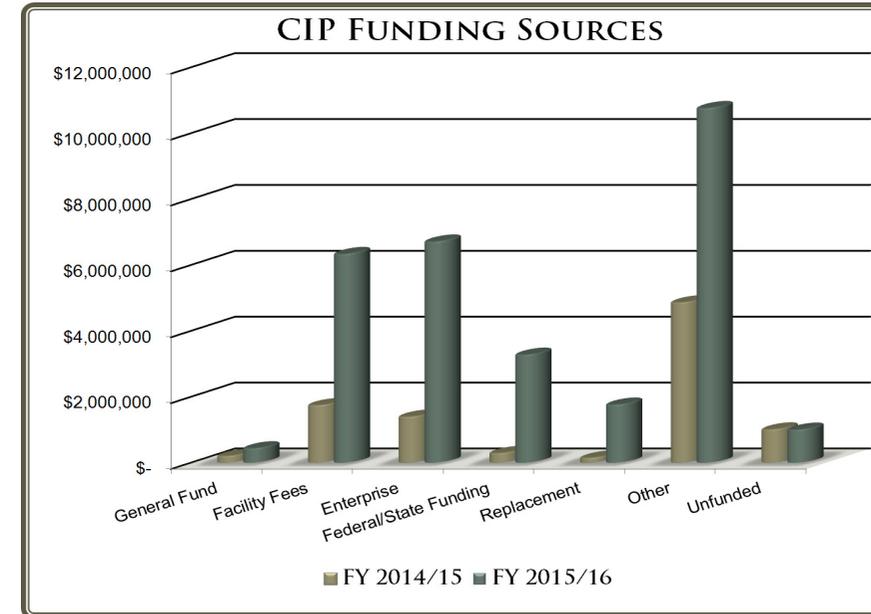
Significant CIP Projects

Police Dispatch Center - This project provides for the start-up and equipment costs for a dispatch services facility, located in the Police Department building, which will receive and dispatch emergency calls for police. The City currently contracts out emergency dispatch services. Bringing this function in-house will improve service levels for the City's residents and allow for direct control over the various operations associated with a dispatch center.



Non-Potable Storage Facility and Non-Potable Water Distribution System - Phase III - These two projects consist of the installation of a storage facility for raw and recycled water as well as additional pumps and piping that will expand the distribution capabilities of non-potable water throughout the city. Both projects will assist the City in its efforts to reduce its potable (drinking water) usage and help convert more of the City's landscape irrigation to recycled water.

Wastewater Treatment Plant Effluent Chloride Compliance - This project provides funding for the City's Water Softener Financial Incentive Program which offers a financial incentive to: 1) residents willing to remove their salt-based, self-regenerating water softeners or 2) first-time purchasers of non-salt-based devices. This will help reduce the City's wastewater chloride levels in order to comply with current permit regulations.



Mission Statement

Bringing Brentwood's Vision to Reality

CITY OFFICIALS

- Robert Taylor Mayor
- Joel R. Bryant Vice Mayor
- Steve Barr Council Member
- Gene Clare Council Member
- Erick Stonebarger Council Member

EXECUTIVE TEAM

- Gustavo "Gus" Vina City Manager
- Damien Brower City Attorney
- Pam Ehler City Treasurer/
Director of Administrative Services
- Mark Evenson Chief of Police
- Bailey Grewal Director of Public Works/City Engineer
- Casey McCann Director of Community Development
- Bruce Mulder Director of Parks and Recreation



CITY OF BRENTWOOD

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For questions, please contact the
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Department at (925) 516-5460