



# CITY OF BRENTWOOD

FISCAL YEAR 2022/23 BUDGET-IN-BRIEF



The Budget-in-Brief provides an overview of the City's Operating Budget and Capital Improvement Program. To view all of the City's financial documents visit the following web site: [www.brentwoodca.gov/financialdocuments](http://www.brentwoodca.gov/financialdocuments)

Mission Statement

BRINGING BRENTWOOD'S VISION TO REALITY



City Council

JOEL BRYANT.....MAYOR
JOHNNY RODRIGUEZ.....VICE MAYOR
JOVITA MENDOZA.....COUNCIL MEMBER
SUSANNAH MEYER.....COUNCIL MEMBER
KAREN RAREY.....COUNCIL MEMBER

Executive Team

TIM OGDEN.....CITY MANAGER
DAMIEN BROWER.....CITY ATTORNEY
SUKARI BESHEARS.....DIRECTOR OF HUMAN RESOURCES/RISK MANAGER
KERRY BREEN.....CITY TREASURER/DIRECTOR OF FINANCE AND INFORMATION SYSTEMS
DARIN GALE.....ASSISTANT CITY MANAGER
TOM HANSEN.....CHIEF OF POLICE
ALEXIS MORRIS.....DIRECTOR OF COMMUNITY DEVELOPMENT
BRUCE MULDER.....DIRECTOR OF PARKS AND RECREATION
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# FY 2022/23 BUDGET-IN-BRIEF

In the months leading up to the adoption of a two-year budget, the City Council develops a two-year Strategic Plan that includes initiatives to improve the City and maintain a high quality of life. A five-year Capital Improvement Program (CIP) for infrastructure projects is also developed. Workshops are conducted and public input is received. After budget approval, the City Council conducts public budget reviews every six months.

## BUDGET

*Development*

## BUDGET

*Factors*

The Operating Budget reflects increased revenues resulting from strength in the housing market and rebounding retail activity. However, we are entering another period of economic uncertainty, with record inflation, geopolitical concerns and supply chain shortages causing increasing pressure on the City's expense budgets. The City's General Fund operating revenue is projected to be sufficient to cover its operating expenses over the next two years. The City also maintains a 30% reserve to help get through economic challenges that may arise.

## STRATEGIC PLAN FOCUS AREAS

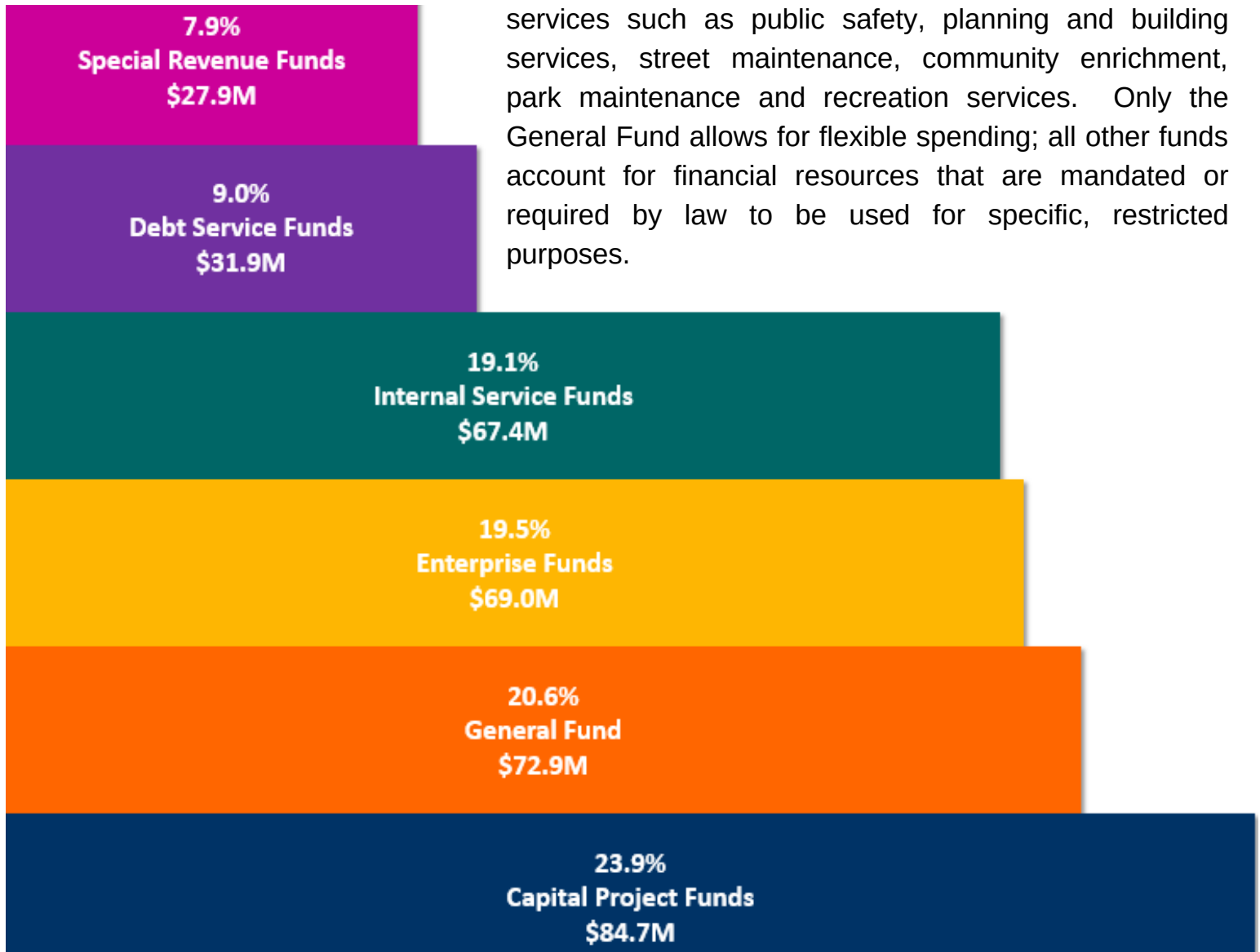


The budget reflects City Council priorities with the funding of Strategic Plan initiatives. These initiatives center around six quality of life focus areas. One of the most exciting projects is the construction of the Sand Creek Sports Complex, a major recreational facility providing much needed sports fields and other amenities to the community. This project is funded in part with the \$6.9 million in American Rescue Plan Act funds received from the Federal Government. In addition, the City Council's commitment to developing employment centers is demonstrated by the planned construction of infrastructure at the Innovation Center @ Brentwood, a 373-acre project site located in the northwest corner of Brentwood and a projected focal point for jobs and mixed-use development. The full Strategic Plan can be found on the City's website at [www.brentwoodca.gov/StrategicInitiatives](http://www.brentwoodca.gov/StrategicInitiatives).



# FY 2022/23 BUDGETED EXPENDITURES - \$353.8M

The City budgets and accounts for revenues and expenditures in several different types of funds.

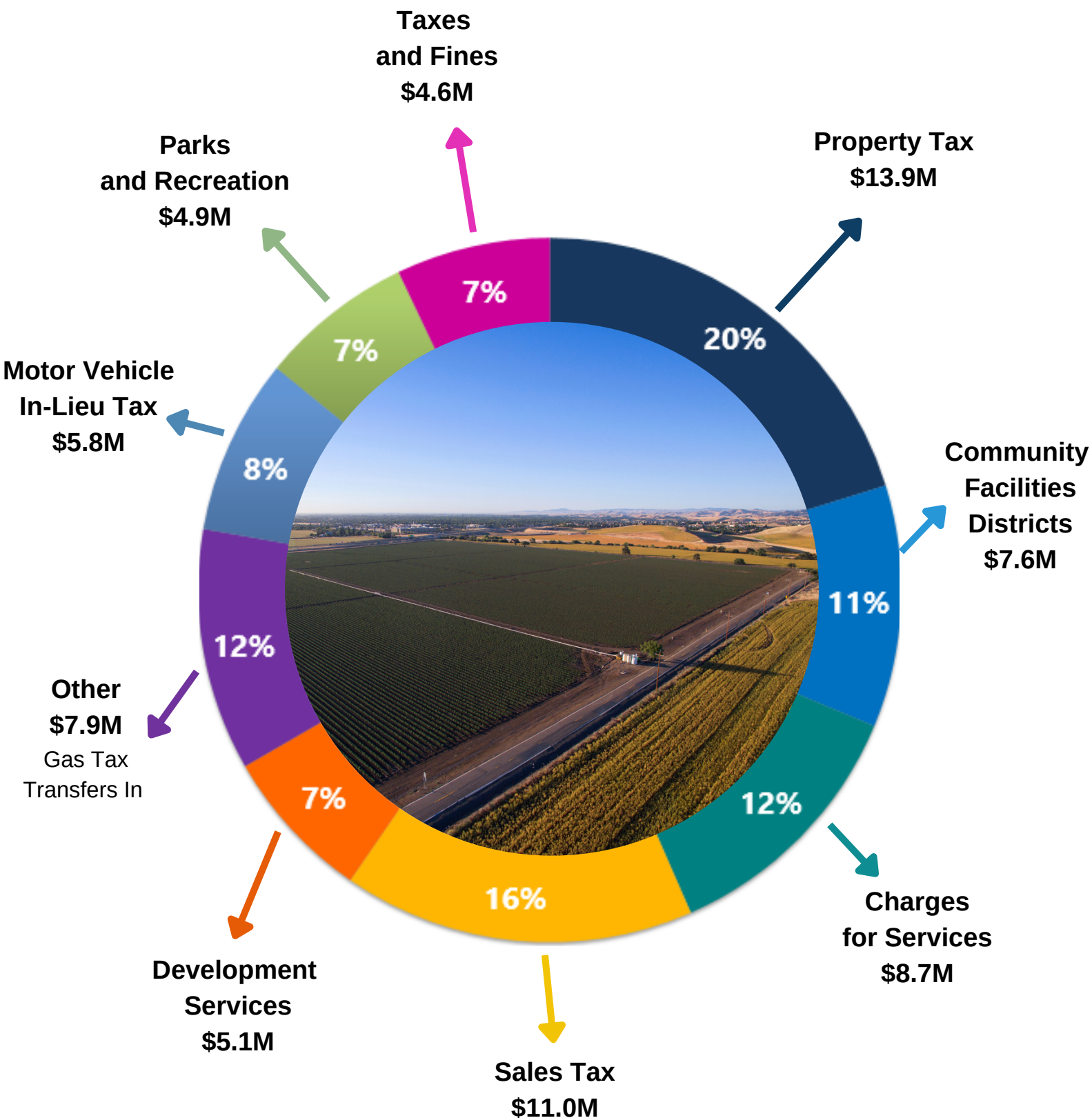


The General Fund provides for general governmental services such as public safety, planning and building services, street maintenance, community enrichment, park maintenance and recreation services. Only the General Fund allows for flexible spending; all other funds account for financial resources that are mandated or required by law to be used for specific, restricted purposes.

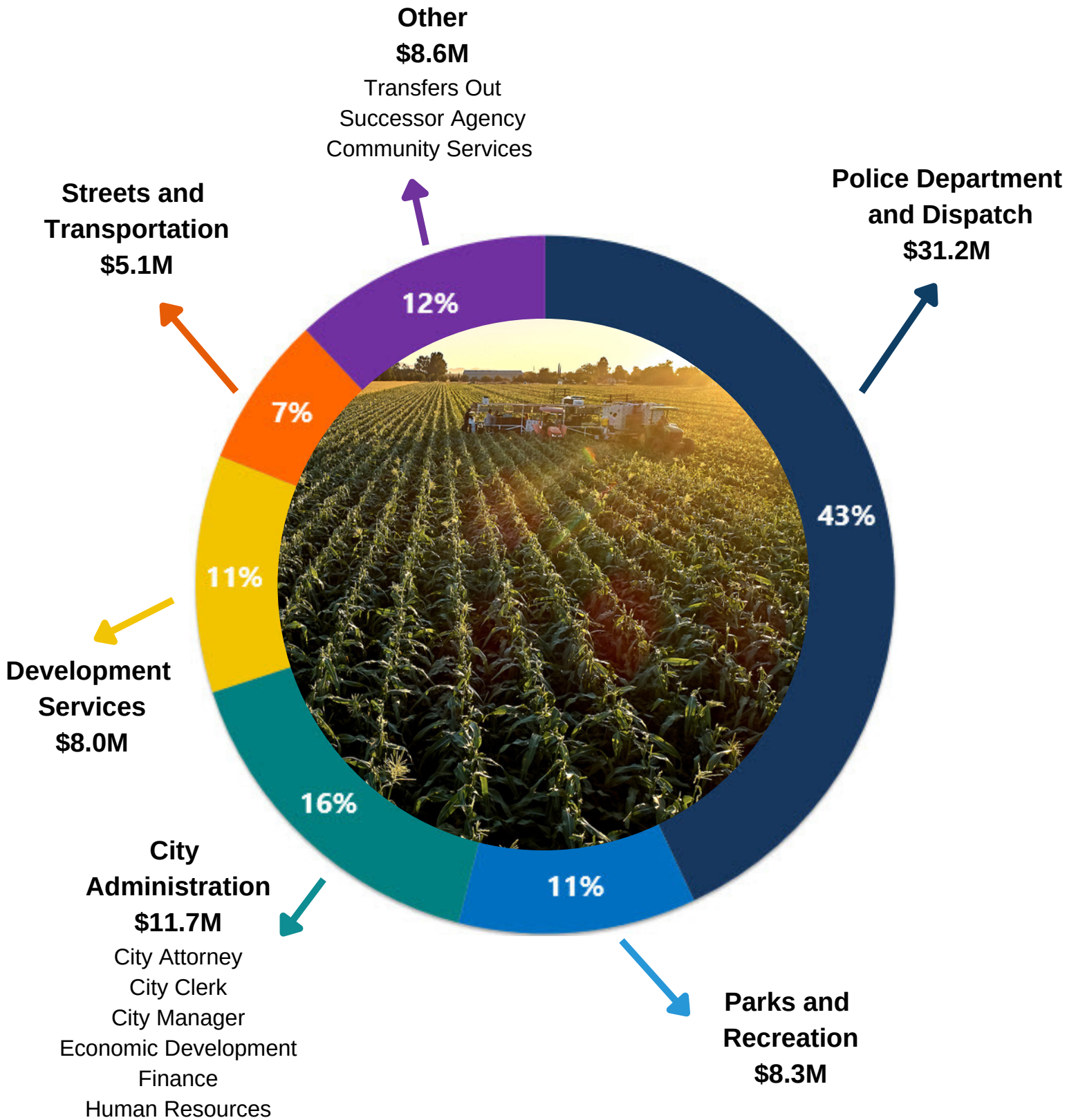
## GENERAL FUND BUDGET OUTLOOK

Fiscal strength and long-term financial stability are key components of the City's Budget and Fiscal Policies. The City utilizes a ten-year General Fund Fiscal Model ("Fiscal Model") to ensure it is on a financially sustainable path. The Fiscal Model provides detailed analysis of projected revenues, expenses and fund balance for the next ten fiscal years. This analysis provides the ability to identify trends that could point to future potential economic challenges, allowing sufficient time to develop solutions to minimize impacts to residents. The FY 2022/23 Operating Budget is sustainable, maintains a 30% reserve of operating expenditures in the General Fund and fully funds critical services.

# GENERAL FUND REVENUES - \$69.5 MILLION



# GENERAL FUND EXPENDITURES - \$72.9 MILLION



General Fund revenues are budgeted to be less than total expenditures as amounts set aside in reserves at the end of FY 2021/22 are being used to fund Strategic Initiatives and Police Department 5th beat operating costs.



# ENTERPRISE OVERVIEW



The City provides Solid Waste, Water and Wastewater services to residents and businesses. The charges for these services, along with the costs for providing the services, are accounted for in individual Enterprise Funds. These funds must be self-supporting and do not receive any General Fund support. Charges to customers are set in accordance with Proposition 218, which requires charges be set to cover the cost of the service and that customers are given the opportunity to provide feedback on the proposed rates.

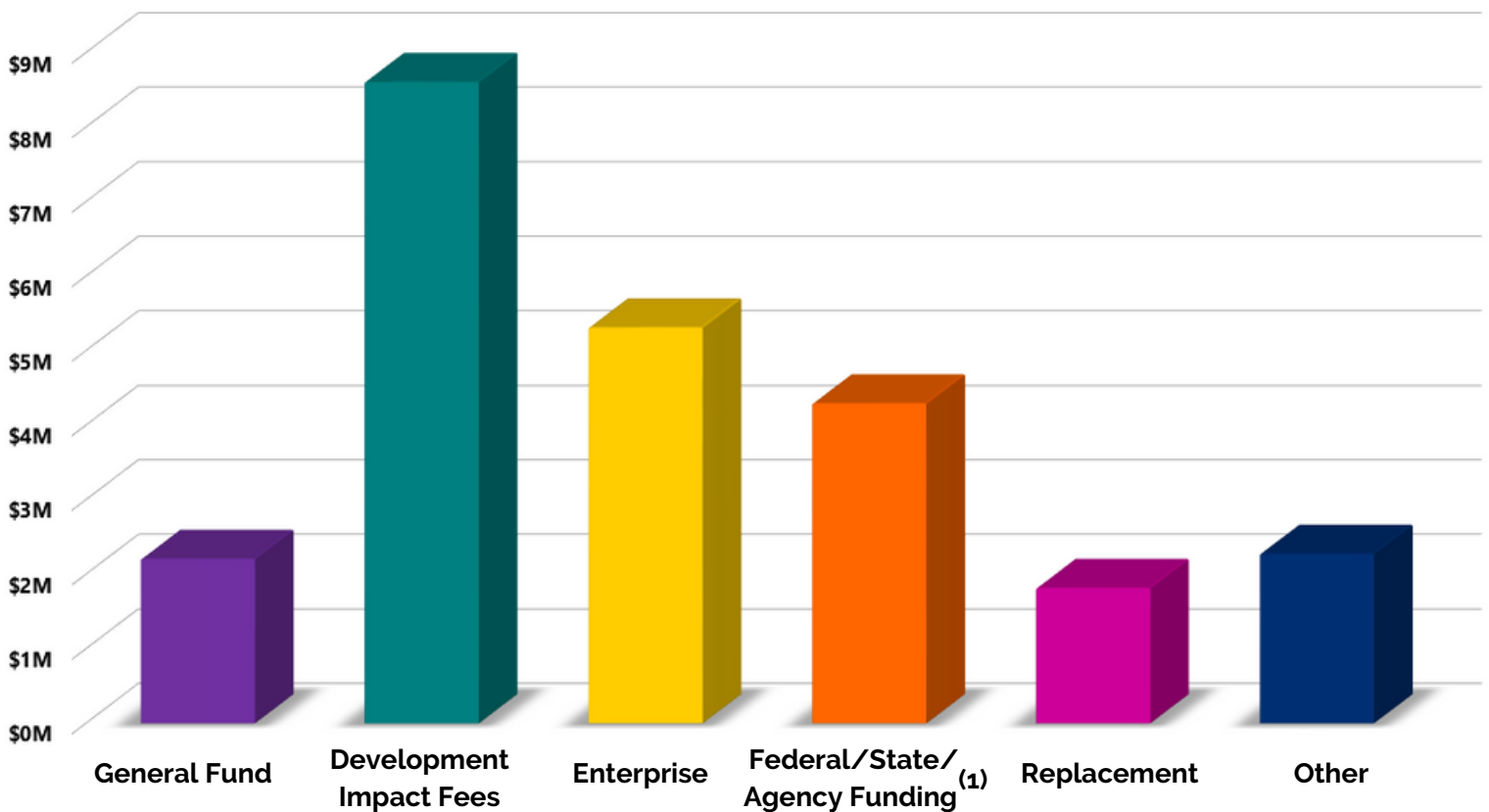


# CAPITAL IMPROVEMENT PROGRAM

The City's Capital Improvement Program (CIP) is a five-year capital plan that consist of 58 City projects that cover Roadway, Parks and Trails, Water, Wastewater and Community Facilities Improvements. The chart below shows the CIP funding sources budgeted for FY 2022/23. The major sources of "Other" funding include Gas Tax, Vineyards Developer Contributions and Public Art funds. All CIP projects have been carefully evaluated and approved by the City Council to ensure the current and future infrastructure needs of the City are met and the projects align with the General Plan and two-year Strategic Plan. The CIP can be found on the City's website at [www.brentwoodca.gov/CapitalImprovementProgram](http://www.brentwoodca.gov/CapitalImprovementProgram).

## CIP Funding Sources

FY 2022/23



(1) Federal/State/Agency Funding excludes State Revolving Fund loans of \$36.6M for FY 2022/23.



# FY 2022/23 SIGNIFICANT CIP PROJECTS

## **Innovation Center @ Brentwood Infrastructure –**

This \$11.8M project will construct infrastructure improvements to support the development of the Innovation Center @ Brentwood a 373-acre project site located in the northwest corner of Brentwood and a projected focal point for jobs and mixed-use development. The improvements include a roadway extension of Jeffery Way from Amber Lane to Empire Avenue; the extension of water, sewer and non-potable water utilities on Empire Avenue under State Route 4 to Heidorn Ranch Road; and the widening Lone Tree Plaza Drive between Heidorn Ranch Road and Canada Valley Road.

## **Pavement Management Program – 2023 –**

This \$2.4M project will consist of pavement condition surveying of roadways every two years and then reconstructing, overlaying, surface sealing and crack sealing various roads each year as needed. The City's pavement management software selects those streets on which it is the most cost effective to perform preventative maintenance with field verification by staff. Constructing roadways is a significant investment for the City. Preventative maintenance is the best means for keeping this large investment in good, operable condition and avoids costly reconstruction.



## **Sand Creek Road Extension –**

This \$14.5M project will extend Sand Creek Road westerly from State Route 4 (SR 4), linking SR 4 to Heidorn Ranch Road. The improvements include constructing a central 2-lane roadway and median, streetlights, utilities, and a 4-lane bridge across Sand Creek. Additional roadway improvements, including an additional lane in each direction, and the landscaping of the median and parkways will be completed in the future by developers of the adjoining properties.

## **Sand Creek Sports Complex –**

This \$15.0M project consists of design and construction of a sports complex located on 14.5 acres of City-owned property and about 20.0 acres on the adjacent Contra Costa County Flood Control detention basin at Sand Creek Road and Fairview Avenue. The complex will include up to 6 full size multi-use sports fields, parking lot, restrooms, picnic area and other park amenities.

## **Vineyards at Marsh Creek – Event Center/Amphitheater –**

This \$9.4M project will construct an amphitheater and event center in the Vineyards at Marsh Creek development. Under the terms of an agreement, the developer of the Vineyards at Marsh Creek has submitted \$3.5 million to the City for the design and construction of the project. Design of the Amphitheater is 30% complete and a Supplemental Environmental Impact Analysis is currently underway and expected to be completed this fiscal year. Construction on the project is anticipated to begin in early FY 2023/24 and construction is projected to be complete in early FY 2024/25.

## **Wastewater Treatment Plant Expansion – Phase II –**

This \$83.3M project will expand the existing 5 Millions of Gallons per Day (MGD) tertiary treatment facility to treat 6.4 MGD, which will service the final buildout population of the City per the current General Plan.





