

The Finance and Information Systems Department provides timely and accurate fiscal information and a full range of technology-based resources and services in support of city officials, departments and the community. This Financial Dashboard is one way we provide the community with timely and detailed information. The City's fiscal year begins July 1 and ends June 30.



## OVERVIEW



## **General Fund**

The General Fund is the primary operating fund for the City. The General Fund pays for many of the critical services provided to the City's residents including police, streets and transportation, and parks and recreation. Development services are funded through permit fees, while parks and recreation user fees help offset the operational costs of the Parks and Recreation Department. The majority of the remainder of services included in the General Fund are funded through tax revenues. General Fund revenues are generally considered unrestricted and are allocated by the City Council through the budget process.

#### Revenues

General Fund revenues are expected to meet budget in the current fiscal year (FY). Mid-year budget adjustments have been made to capture 1) reductions in projected development service revenue resulting from timing changes in commercial development and reduced volume in other permit activity, such as solar, and 2) the sale of surplus properties, projected in the current FY, being pushed out, resulting in reduced one-time revenues.

## **Expenditures**

Expenditures in the General Fund are expected to be lower than budget in the current FY primarily due to personnel vacancies. Supplies and services costs have been rising due to high inflation, reducing the amount of savings from previous levels.

The General Fund is projected to maintain the 30% General Fund reserve this FY.

## **Enterprise Funds**

The City provides residents with Solid Waste, Water and Wastewater services. The charges for these services (user fees), along with the costs for providing the services, are accounted for in the individual Enterprise Funds. These funds do not receive any General Fund support and must be self-supporting.

The City's user fees are set in accordance with Proposition 218 which requires customers be given the opportunity to challenge proposed rates. Rate studies are conducted periodically to ensure the enterprise rates are sufficient to cover: operating expenses, capital improvements, upgrades and costs associated with meeting both State and Federal guidelines and regulations. In June 2023, a new 5-year rate study was approved by the City Council, with the approved rates being reflected in the FY 2023/24 user charges budgets.

#### Revenues

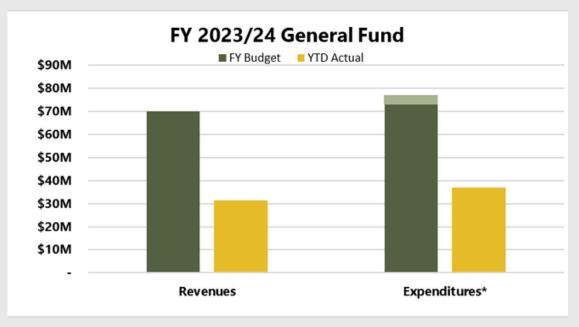
The Enterprise revenues, in total, are expected to meet budgeted revenue in the current FY. Investment income is projected to exceed budget for all three funds as interest rates have risen significantly since the budgets were established.

## **Expenditures**

There are no significant variances to budgeted expenditures in the Enterprise Funds.

### **General Fund Overview**

With 50% of the fiscal year completed, revenues are at 45.0% of budget and expenditures at 48.0% of budget, compared to last year's 43.5% and 47.2%, respectively.



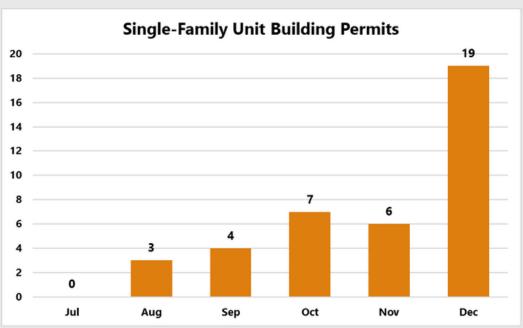
\*FY Budget Expenditures light green amount is funded by specific reserves

### **Residential Permits**

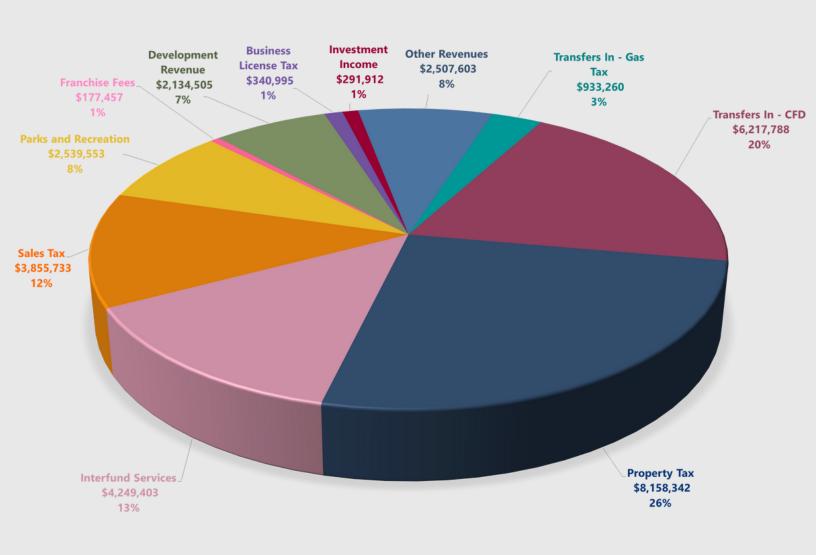
The City has issued 39 single-family unit permits as of December 31, 2023. This is 78.0% of the budgeted 50 permits. Single-family unit permits issued for the prior three fiscal years were 241, 326 and 76, respectively.

There are no multi-family permits budgeted this FY and none have been issued year-to-date.





## General Fund YTD Revenues by Source \$31,406,551

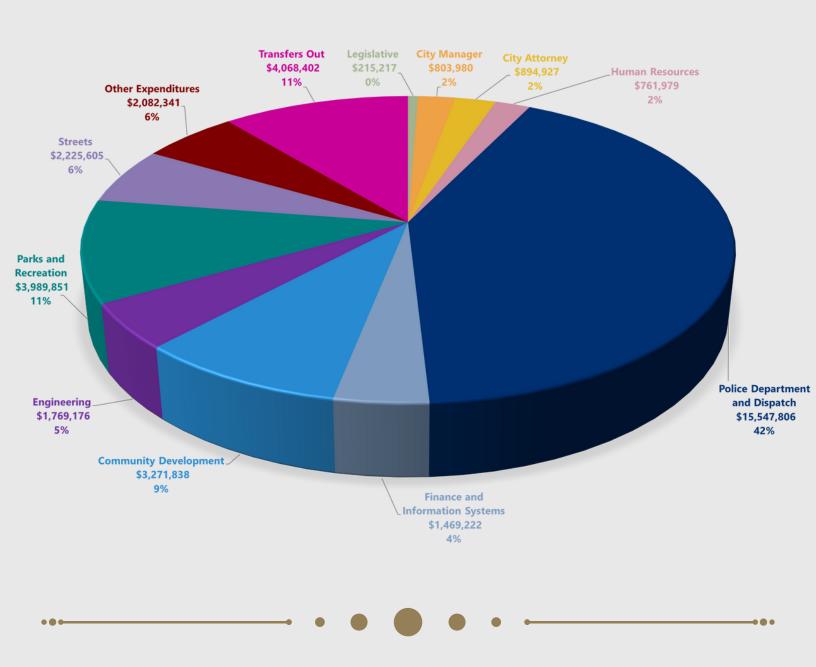


With 50% of the fiscal year complete, General Fund Revenues are at 45.0% of budget, compared to 43.5% in the prior year.

| General Fund Revenues by Source | FY Budget        |    | /TD Actual | % of Budget |
|---------------------------------|------------------|----|------------|-------------|
| Property Tax                    | \$<br>16,482,793 | \$ | 8,158,342  | 49.5%       |
| Interfund Services              | 8,915,428        |    | 4,249,403  | 47.7%       |
| Sales Tax                       | 11,242,866       |    | 3,855,733  | 34.3%       |
| Motor Vehicle In-Lieu           | 6,285,149        |    | -          | 0.0%        |
| Parks and Recreation            | 5,377,799        |    | 2,539,553  | 47.2%       |
| Franchise Fees                  | 1,682,497        |    | 177,457    | 10.5%       |
| Development Revenue             | 3,923,989        |    | 2,134,505  | 54.4%       |
| Business License Tax            | 795,575          |    | 340,995    | 42.9%       |
| Investment Income               | 808,677          |    | 291,912    | 36.1%       |
| Other Revenues                  | 4,098,689        |    | 2,507,603  | 61.2%       |
| Transfers In - Gas Tax          | 1,736,014        |    | 933,260    | 53.8%       |
| Transfers In - CFD              | 8,480,086        |    | 6,217,788  | 73.3%       |
| General Fund Total              | \$<br>69,829,562 | \$ | 31,406,551 | 45.0%       |

- Property Tax Revenue is received primarily in December and April, with a smaller receipt in June.
- Interfund Services Revenue is dependent on the type of interfund service provided and varies throughout the year.
- Sales Tax Revenue is received as a monthly advance, based on quarterly estimates, with actual amounts calculated and paid at the end of each quarter. Actual receipts will lag and catch-up entries are booked at the end of the fiscal year.
- Motor Vehicle In-Lieu -The majority of revenue is received in January and May each year, although timing of receipts can vary.
- **Parks and Recreation** Revenue is due primarily to the Parks and Recreation Property Tax which is received in December and April, with a smaller receipt in June.
- Franchise Fees -The timing of receipts varies and is dependent upon the individual franchise agreements.
- **Development Revenue** For the fiscal year, the City has issued 39 Single-Family and zero Multi-Family building permits. Revenues in this category also include non-residential development, residential upgrades and accessory dwelling units.
- **Business License Tax** The timing of this revenue varies depending on the timing and volume of business activity.
- Investment Income Income is recorded quarterly. Interest receipts are variable, but over the next several years we expect solid investment income returns as interest rates have risen significantly and it is expected this revenue will meet or exceed budget this FY.
- Other Revenues The timing and amount of these revenues vary and include revenues such as Transient Occupancy Taxes and Property Transfer Taxes, as well as one-time revenue receipts such as certain transfers in from other funds.
- Transfers In Gas Tax Transfers from the Gas Tax Funds occur quarterly and amounts vary due to the timing of tax receipts from the State.
- Transfers In CFD Transfers from the Community Facilities District Funds occur throughout the year, generally after receipt of their Property Tax allocations.

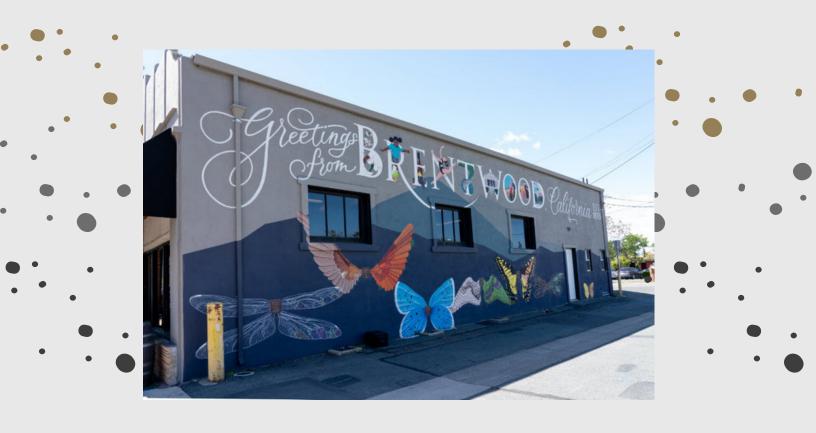
# General Fund YTD Expenditures by Department \$37,100,344

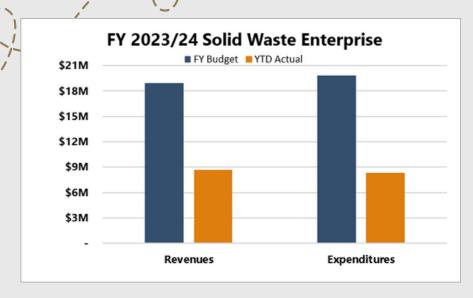


With 50% of the fiscal year complete, General Fund Expenditures are at 48.0% of budget, compared to 48.3% in the prior year.

| General Fund Expenditures by Department |    | FY Budget  |    | FY Budget  |       | YTD Actual | % of Budget |
|---|----|------------|----|------------|-------|------------|-------------|
| Legislative                             | \$ | 453,825    | \$ | 215,217    | 47.4% |            |             |
| City Manager                            |    | 1,638,927  |    | 803,980    | 49.1% |            |             |
| City Attorney                           |    | 2,259,607  |    | 894,927    | 39.6% |            |             |
| Human Resources                         |    | 1,988,076  |    | 761,979    | 38.3% |            |             |
| Police Department and Dispatch          |    | 32,413,781 |    | 15,547,806 | 48.0% |            |             |
| Finance and Information Systems         |    | 2,985,206  |    | 1,469,222  | 49.2% |            |             |
| Community Development                   |    | 7,695,368  |    | 3,271,838  | 42.5% |            |             |
| Engineering                             |    | 4,132,116  |    | 1,769,176  | 42.8% |            |             |
| Parks and Recreation                    |    | 9,249,321  |    | 3,989,851  | 43.1% |            |             |
| Streets                                 |    | 4,792,708  |    | 2,225,605  | 46.4% |            |             |
| Other Expenditures                      |    | 4,141,428  |    | 2,082,341  | 50.3% |            |             |
| Transfers Out                           |    | 5,473,249  |    | 4,068,402  | 74.3% |            |             |
| General Fund Total                      | \$ | 77,223,612 | \$ | 37,100,344 | 48.0% |            |             |

With 50% of the fiscal year complete, General Fund Expenditures are at 48.0% of budget. Transfers out are at 74.3% of the budget due to transfers out to fund Capital Improvement Projects made in the first quarter.



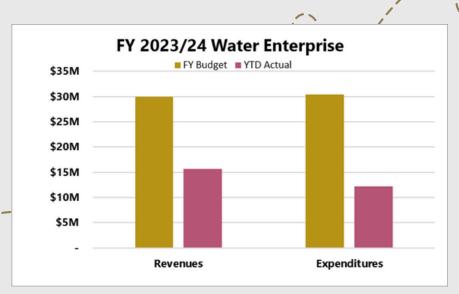


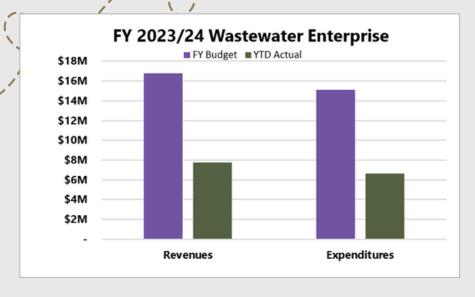
#### SOLID WASTE ENTERPRISE OVERVIEW

Operating revenues received are \$8,662,637, representing 45.8% of the budget. Operating expenditures are \$8,347,386, which represents 42.1% of the budget. Upcoming State organics requirements are expected to significantly increase costs in the near future.

# WATER ENTERPRISE OVERVIEW

Operating revenues received are \$15,589,572, representing 52.0% of the budget. Operating expenditures are \$12,237,705, which represents 40.2% of the budget.





## WASTEWATER ENTERPRISE OVERVIEW

Operating revenues received are \$7,740,539, representing 46.1% of the budget. Operating expenditures are \$6,614,998, which represents 43.8% of the budget. Costs related to infrastructure improvements are expected to increase in the coming years.

## ENTERPRISE OPERATING REVENUES

| Solid Waste Enterprise       | FY Budget   | YTD Actual      | % of Budget |
|------------------------------|-------------|-----------------|-------------|
| User Charges                 | \$ 16,626,8 | 13 \$ 7,571,915 | 45.5%       |
| Dumpster Charges             | 1,916,1     | 41 867,751      | 45.3%       |
| Late Charges                 | 138,0       | 77 70,930       | 51.4%       |
| Public Disposal Charges      | 82,2        | 27 1,870        | 2.3%        |
| Application Fee              | 64,8        | 72 19,603       | 30.2%       |
| Investment Income            | 93,9        | 46 129,680      | 138.0%      |
| Other Revenues               | 3,1         | 49 888          | 28.2%       |
| Solid Waste Enterprise Total | \$ 18,925,2 | 25 \$ 8,662,637 | 45.8%       |

| Water Enterprise                              | FY E  | Budget    | YTD Actual    | % of Budget |
|---|-------|-----------|---------------|-------------|
| User Charges                                  | \$ 1  | 8,441,118 | \$ 10,420,081 | 56.5%       |
| Base Charges                                  | 1     | 0,494,127 | 4,542,421     | 43.3%       |
| Non-Potable Water Charges                     |       | 393,248   | 147,860       | 37.6%       |
| Late Charges                                  |       | 273,639   | 162,037       | 59.2%       |
| Vacant Parcel Charges                         |       | 38,616    | 5,082         | 13.2%       |
| Application Fee, Hydrant Usage, Other Charges |       | 193,927   | 74,558        | 38.4%       |
| Investment Income                             |       | 78,613    | 169,329       | 215.4%      |
| Other Revenues                                |       | 75,573    | 68,204        | 90.2%       |
| Water Enterprise Total                        | \$ 29 | 9,988,861 | \$15,589,572  | 52.0%       |

| Wastewater Enterprise         | FY Budget     | YTD Actual   | % of Budget |
|-------------------------------|---------------|--------------|-------------|
| User Charges                  | \$ 15,205,180 | \$ 6,733,641 | 44.3%       |
| Sewer Lateral Maintenance Fee | 806,940       | 426,525      | 52.9%       |
| Reclaimed Water Usage         | 265,419       | 184,778      | 69.6%       |
| Late Charges                  | 213,581       | 66,906       | 31.3%       |
| Vacant Parcel Charges         | 50,973        | 6,776        | 13.3%       |
| Application Fee               | 36,116        | 9,797        | 27.1%       |
| Investment Income             | 180,328       | 291,879      | 161.9%      |
| Other Revenues                | 26,567        | 20,237       | 76.2%       |
| Wastewater Enterprise Total   | \$ 16,785,104 | \$ 7,740,539 | 46.1%       |

Solid Waste Public Disposal Charges revenue varies throughout the year depending upon the timing of receipts from the State. Wastewater Reclaimed Water Usage revenue is generally higher in the summer months as usage is higher. Investment Income was higher than expected due to an elevated interest rate environment. Water and Wastewater Vacant Parcel Charges revenue is received in December, April and June as a part of the property tax receipt. The timing of Other Revenues vary as these are primarily one-time receipts.

Enterprise user fees are set in accordance with Proposition 218, which requires customers be given the opportunity to provide feedback on the proposed rates. Rate studies are conducted periodically to ensure the Enterprise rates are sufficient to cover: operating expenses; capital improvements; reserve requirements and upgrades and costs associated with meeting both State and Federal guidelines and regulations.

## ENTERPRISE OPERATING EXPENDITURES

| Solid Waste Enterprise       | FY Budget     | YTD Actual   | % of Budget |
|------------------------------|---------------|--------------|-------------|
| Solid Waste Operations       | \$ 15,384,279 | \$ 6,248,419 | 40.6%       |
| Solid Waste Utility Billing  | 1,449,895     | 811,183      | 55.9%       |
| Solid Waste Transfer Station | 2,987,085     | 1,287,784    | 43.1%       |
| Solid Waste Enterprise Total | \$19,821,259  | \$ 8,347,386 | 42.1%       |

| Water Enterprise       | FY Budget     | YTD Actual *  | % of Budget |
|------------------------|---------------|---------------|-------------|
| Water Operations       | \$ 28,712,499 | \$ 11,566,773 | 40.3%       |
| Water Utility Billing  | 1,216,110     | 531,647       | 43.7%       |
| Non-Potable            | 532,328       | 139,285       | 26.2%       |
| Water Enterprise Total | \$30,460,937  | \$12,237,705  | 40.2%       |

| Wastewater Enterprise          | FY Budget     | YTD Actual * | % of Budget |
|--------------------------------|---------------|--------------|-------------|
| Wastewater Operations          | \$ 13,591,103 | \$ 5,958,677 | 43.8%       |
| Wastewater Utility Billing     | 1,166,560     | 522,288      | 44.8%       |
| Wastewater Lateral Maintenance | 332,850       | 134,033      | 40.3%       |
| Wastewater Enterprise Total    | \$15,090,513  | \$ 6,614,998 | 43.8%       |



## CAPITAL IMPROVEMENT PROGRAM PROJECTS

The current "financially active" CIP projects have a total budget of \$193,106,825. Since the inception of each of these active projects, \$85,664,571 of the budgeted amount has been spent. Major CIP projects for FY 2023/24 include the Pavement Management Program, Lone Tree Way Roadway Improvements, Sand Creek Road Extension, Sand Creek Sports Complex, Downtown Alley Rehabilitation - Midway and Park Way, and Wastewater Treatment Plant Expansion - Phase II.

|           | Roadway Improvements                         |                   |            |                         |    |            |  |                    |  |
|-----------|--|-------------------|------------|-------------------------|----|------------|--|--------------------|--|
| Project # | Project Title                                | Project<br>Budget |            | Expenditures To<br>Date |    |            |  | Project<br>Balance |  |
| 336-31340 | Lone Tree Way - Union Pacific Undercrossing  | \$                | 2,972,000  | \$ 2,884,851            | \$ | 87,149     |  |                    |  |
| 336-31620 | Brentwood Blvd Widening North - Phase I      |                   | 363,000    | 138,821                 |    | 224,179    |  |                    |  |
| 336-31694 | Brentwood Various Streets/Roads Preservation |                   | 869,557    | 732,536                 |    | 137,021    |  |                    |  |
| 336-31695 | Innovation Center @ Brentwood Infrastructure |                   | 6,403,300  | 1,917,403               |    | 4,485,897  |  |                    |  |
| 336-31700 | Sand Creek Road Extension                    |                   | 12,800,000 | 6,558,752               |    | 6,241,248  |  |                    |  |
| 336-31701 | Lone Tree Way Roadway Improvements           |                   | 3,426,672  | 270,439                 |    | 3,156,233  |  |                    |  |
| 336-31702 | Pavement Management Program - 2023           |                   | 2,387,715  | 1,675,031               |    | 712,684    |  |                    |  |
| 336-31703 | Pavement Management Program - 2024           |                   | 2,510,596  | 28,580                  |    | 2,482,016  |  |                    |  |
|           | Roadway Improvements Total                   | \$                | 31,732,840 | \$ 14,206,413           | \$ | 17,526,427 |  |                    |  |

|           | Parks and Trails Improvements           |    |                   |                         |           |    |                    |  |  |
|-----------|---|----|-------------------|-------------------------|-----------|----|--------------------|--|--|
| Project # | Project Title                           |    | Project<br>Budget | Expenditures To<br>Date |           |    | Project<br>Balance |  |  |
| 352-52440 | Deer Ridge Frontage Landscaping         | \$ | 1,262,372         | \$                      | 1,154,315 | \$ | 108,057            |  |  |
| 352-52441 | Creekside Park Pickleball Courts        |    | 451,806           |                         | 138,478   |    | 313,328            |  |  |
| 352-52443 | Citywide Trail Enhancements             |    | 37,000            |                         | 20,511    |    | 16,489             |  |  |
| 352-52446 | Sand Creek Sports Complex               |    | 19,209,718        |                         | 505,544   |    | 18,704,174         |  |  |
| 352-52447 | Homecoming Park Playground Replacement  |    | 275,000           |                         | -         |    | 275,000            |  |  |
| 352-52449 | Veterans Park Cable Climber Replacement |    | 231,000           |                         | 209,500   |    | 21,500             |  |  |
|           | Parks and Trails Improvements Total     | \$ | 21,466,896        | \$                      | 2,028,348 | \$ | 19,438,548         |  |  |

|           | Water Improvements                                  |    |                   |                         |    |                    |  |  |
|-----------|---|----|-------------------|-------------------------|----|--------------------|--|--|
| Project # | Project Title                                       |    | Project<br>Budget | Expenditures To<br>Date |    | Project<br>Balance |  |  |
| 562-56320 | Underground Water System Corrosion Mitigation       | \$ | 469,216           | \$ 119,215              | \$ | 350,001            |  |  |
| 562-56397 | Sensus AMR System Upgrade                           |    | 2,890,000         | 1,690,996               |    | 1,199,004          |  |  |
| 562-56399 | Water Storage Capacity at Los Vaqueros Reservoir    |    | 5,400,000         | 465,574                 |    | 4,934,426          |  |  |
| 562-56402 | Water and Wastewater SCADA System Upgrade           |    | 3,691,000         | 2,623,142               |    | 1,067,858          |  |  |
| 562-56408 | On-Site Chlorine Generation System                  |    | 1,600,000         | -                       |    | 1,600,000          |  |  |
| 562-56412 | Water Treatment Plant LED Conversion                |    | 95,000            | 55,928                  |    | 39,072             |  |  |
| 562-56414 | Downtown Alley Rehabilitation - Midway and Park Way |    | 3,687,100         | 139,353                 |    | 3,547,747          |  |  |
| 562-56417 | Waterline Improvements - Pearson/Foothill           |    | 970,000           | 8,353                   |    | 961,647            |  |  |
| 562-56418 | Water Treatment Plant Chemical System Improvement   |    | 1,504,000         | 544,428                 |    | 959,572            |  |  |
| 562-56420 | Canal Replacement Cost Share - Segment 5            |    | 5,280,952         | 1,949,882               |    | 3,331,070          |  |  |
|           | Water Improvements Total                            | \$ | 25,587,268        | \$ 7,596,871            | \$ | 17,990,397         |  |  |

# CAPITAL IMPROVEMENT PROGRAM PROJECTS Continued

|           | Wastewater Improvements                         |    |                         |    |            |         |            |  |  |
|-----------|---|----|-------------------------|----|------------|---------|------------|--|--|
|           |   |    | Project Expenditures To |    |            | Project |            |  |  |
| Project # | Project Title                                   |    | Budget                  |    | Date       |         | Balance    |  |  |
| 592-59140 | Wastewater Treatment Plant Expansion - Phase II | \$ | 93,635,000              | \$ | 50,782,928 | \$      | 42,852,072 |  |  |
| 592-59202 | Citywide Non-Potable Water Distribution System  |    | 9,407,828               |    | 8,901,901  |         | 505,927    |  |  |
| 592-59207 | Water and Wastewater Laboratory                 |    | 850,000                 |    | -          |         | 850,000    |  |  |
|           | Wastewater Improvements Total                   | \$ | 103,892,828             | \$ | 59,684,829 | \$      | 44,207,999 |  |  |

| Community Facilities Improvements       |  |                   |                         |                    |
|---|--|-------------------|-------------------------|--------------------|
| Project #                               | Project Title  | Project<br>Budget | Expenditures To<br>Date | Project<br>Balance |
| 337-37228                               | Zoning Ordinance Update                              | \$ 450,000        | \$ 175,861              | \$ 274,139         |
| 337-37231                               | Vineyards at Marsh Creek - Event Center/Amphitheater | 3,280,000         | 528,600                 | 2,751,400          |
| 337-37244                               | Public Art Spaces                                    | 786,383           | 283,545                 | 502,838            |
| 337-37255                               | Brentwood Boulevard Specific Plan Update and EIFD    | 243,500           | 90,163                  | 153,337            |
| 337-37256                               | Downtown Specific Plan Update and EIFD               | 245,500           | 83,716                  | 161,784            |
| 337-37257                               | City Council Chamber Audiovisual System              | 545,845           | 458,946                 | 86,899             |
| 337-37258                               | Housing Element Update and Safety Element Update     | 566,665           | 280,219                 | 286,446            |
| 337-37259                               | City Facility Audiovisual System Upgrade             | 654,100           | •                       | 654,100            |
| 337-37260                               | Citywide Access Control System Upgrade               | 1,225,000         | •                       | 1,225,000          |
| 337-37261                               | Downtown Public WiFi Upgrade                         | 180,000           | •                       | 180,000            |
| 337-37262                               | Parking Garage Security and Safety Enhancements      | 450,000           |                         | 450,000            |
| 337-37263                               | Sound Wall   | 600,000           | 247,060                 | 352,940            |
| 542-54021                               | Solid Waste Organics Diversion                       | 1,200,000         |                         | 1,200,000          |
| Community Facilities Improvements Total |  | \$ 10,426,993     | \$ 2,148,110            | \$ 8,278,883       |

